

G R E A T Y A R M O U T H



LOCAL STRATEGIC PARTNERSHIP

*Working with the Community*

## **ADDITIONAL PAPERS**

**for the**

# **GREAT YARMOUTH LOCAL STRATEGIC PARTNERSHIP BOARD**

**25 June 2007 at 3.30 pm**

**at Maritime House/TIC, Marine Parade,  
Great Yarmouth**

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**GREAT YARMOUTH LSP BOARD**

**25 June 2007**

**ADDITIONAL PAPERS**

**2. MINUTES**

... The minutes of the meeting held on 2 April 2007 are attached (pages 23 - 30).

... **8. PERFORMANCE AGAINST TARGETS AND OBJECTIVES IN 2020  
VISION/NEW SUSTAINABLE COMMUNITY STRATEGY**

A report in relation to the above is attached for consideration (pages 31 - 33).

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**LOCAL STRATEGIC PARTNERSHIP BOARD**

**2 April 2007 – 3.30 pm**

**PRESENT:**

Representing Great Yarmouth Borough Council:  
Councillor Barry Coleman (in the Chair)

Representing Great Yarmouth People:  
Adrian Barnes, Sue Jermy and Trish Aydin

Representing Great Yarmouth and Waveney PCT:  
Bernard Williamson

Representing Norfolk County Council:  
Mike Jackson

Representing Norfolk Chamber of Commerce:  
Caroline Williams

Representing Norfolk Constabulary:  
Charles Hall

Paul Cheeseman (Voluntary Sector Partnership), Tony Wright MP, Rob Gregory (Neighbourhood Management Board) and Trevor Cockburn (Norfolk County Council) attended by invitation.

Richard Packham, Peter Warner, Peter Wright, David Stannard, Richard Percy and Sarah Davis (Great Yarmouth Borough Council Officials) and Tim Leonard (LSP Officer) also attended.

## 1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Chris Mowle (NCC), Rob Hetherington (Jobcentre Plus), Brian McDonnell (GYP), Tony Carter (Neighbourhood Management) and Roy Beiley (GYBC).

## 2. MINUTES

The minutes of the meeting held on 8 January 2007 were confirmed.

## 3. MATTERS ARISING

### (a) Local Area Regeneration

The Board was reminded that feedback on the consultation into the above was due at the end of March. It was agreed therefore that Mike Jackson would pursue this feedback, send an update to the LSP Officer which would then be circulated to Board Members.

### (b) Review of the LSP Structure

It was noted that two fora and the LSP Executive had now considered the draft structure diagram which they had agreed should be used for schematic purposes only. They had also stressed that links needed to be made across a number of areas as issues did not exist in silos. The Social Forum had consulted on the structure and the responses were currently being compiled.

## 4. MEMBERSHIP OF BOARD, EXECUTIVE AND FORA

In relation to the Board, the LSP Officer proposed that the Head of Planning and Development be co-opted as Planning/Local Development Framework expertise was needed when producing the Sustainable Community Strategy. Reference was made to the low attendance from EEDA and GO-East representatives and it was agreed that the LSP Officer would contact those organisations to express this Board's concern. It was also agreed that concern would be expressed in relation to the level of support needed for producing Sustainable Community Strategies and Local Area Agreements at a meeting with Brian Hackland, the GO-East Chief Executive on 26 April. Reference was

made to the number of GYP representatives and Members were reminded that they were allocated three voting representatives who could be supported by two non-voting officers.

In relation to the Executive, it was noted that Jane Ratcliffe had replaced Richard Packham as the Chairman and that Paul Cheeseman had replaced Claire Collen from the Voluntary Sector Partnership. The Executive had also agreed to co-opt a Planning representative and Simon Mutten, Environmental Services Manager to ensure the links with the Environmental Forum were in place. Due to the changes to Business Link Norfolk and the Legal Services Commission, it had been agreed that these two bodies be changed from full voting Members to co-opted. The Executive had also agreed to co-opt Brian Horner from Norfolk Voluntary Services as he would bring a countywide perspective to the Group and was a Norfolk County Strategic Partnership member.

The LSP Officer reported that there were other changes to membership within the themed fora and these would be reported back to a future meeting. A suggestion was made that all LSP Members be reminded that substitutes were allowed if they could not attend a meeting.

**RESOLVED:**

That the proposed changes to the Board and Executive, as detailed above, be approved.

**5. HEALTH – PERFORMANCE AGAINST TARGETS**

It was agreed that this item would be deferred to the next meeting.

**6. LEARNING – 2006 EXAM RESULTS**

Trevor Cockburn reported on the trends for Key Stages 2-4 over the 2003 to 2006 period. He stated that, although Great Yarmouth had showed good progress in some areas, positive results were not happening fast enough. Key Stage 3 results were significantly lower in the Oriel and Great Yarmouth High Schools but they had improved over the years. It was noted, however, that Great Yarmouth High School scored higher in English and had the highest contextual value added score in the county. He stressed that the aim was to try to improve attainment by radically changing service delivery. A query was raised as to whether a school having a high percentage of migrant worker children

was a factor in its performance. Trevor Cockburn responded that Oriol High School had the largest number of such children and was the worst performing High School. He indicated, however, that the more relevant problem was the number of pupils on the Special Education Needs Register rather than the number whose second language was not English as this was not necessarily a barrier to attainment. He suggested that schools needed to be brought closer together in order to help each other.

Concern was expressed that there appeared to be little change in the figures over the NRF period and it was suggested that the Board should commission a review of what had worked and what hadn't. The point was made that the LEGI programme would hopefully inspire people to learn and it was suggested that focus should also be given to primary schools. It was also pointed out that this was not just an issue for schools as it also involved housing and the environment etc and therefore the whole LSP needed to make a collective effort.

**RESOLVED:**

That Ray Leeke be tasked to undertake a fundamental rethink of the provision of learning interventions and report to the next meeting.

## **7. SUSTAINABLE COMMUNITY STRATEGY**

The Board received the LSP Officer's report which gave a background to the need for a Sustainable Community Strategy. The LSP Officer stated that all the components of the Strategy were covered in the existing 2020 Vision document except for the Design and Build element (ie spatial planning) which should now be covered by the appointment of a Planning Department representative on the Executive and Board. He stressed that an additional resource to produce the Strategy needed to be identified. The Board also received a briefing paper giving details of the outcome from a joint LSP Seminar which looked at developing a shared approach for Sustainable Community Strategies in Norfolk. The point was made that the contents of the Strategy needed to be communicated to other organisations and sectors in order to involve them in the process. Reference was made to a document entitled Coastal Towns which had been produced by a Parliamentary Group and it was suggested that this should also be taken into account when developing the Community Strategy. It was agreed that the 2020 Vision document should be reviewed to ascertain which of the outputs had been delivered and a summary be made to the next meeting.

RESOLVED:

That a summary of achievements against 2020 targets be reported to the next meeting.

**8. COMMUNITY COHESION**

The Board received a draft Action Plan in relation to the above. Trish Aydin reported that she, Jane Ratcliffe and Karla Symonds from the Borough Council, together with a Police representative, would be meeting to look at how to tie in a Community Cohesion Strategy with the 2020 Vision document and a report would be made back to the next meeting. The following actions were also agreed:

- Debbie Bartlett would pursue a contact with the County Strategic Partnership.
- Trish Aydin to pursue the appointment of a representative on the County Strategic Partnership in relation to Community Cohesion.
- There was a need to measure if Equality Impact Assessments were effective.
- The employment element was being progressed by the Employment Plan Sub-Group.
- The Health and Wellbeing section would include older people and mental health.
- Investigate how Police training on Community Cohesion takes place, as this was considered to be good practice.

It was noted that the individuals/organisations would take forward the issues as detailed and report back in three months.

RESOLVED:

That a further report be made to the next meeting.

## 9. JOINT LSP/GYP CONFERENCE

It was noted that the joint conference held on 24 March had been very successful with over 1,000 people attending. Approximately 200 comments had been received in relation to Great Yarmouth and what needed improving and these were being collated and would be reported back to the LSP Executive in the first instance. Trish Aydin agreed that whilst the event had been very successful in bringing the community and LSP Partners together, the event needed to be built upon possibly with smaller events around the Borough throughout the year.

## 10. EMPLOYMENT AND SKILLS ACTION PLAN

The Board received the latest version of the Action Plan and it was noted that the LSP Executive had recommended that IIC money be directed to advancing the plan. Concern was expressed that the Board needed more detailed information, particularly in relation to the outcomes as this would help support prioritisation of funding. The Economic Development Officer reported that Consultants had been engaged to identify gaps between the skills needed and jobs available in order to produce a baseline. It was agreed that the plan should include a further column to reflect the number of targets for each area.

### RESOLVED:

That the LSP Executive's recommendation that IIC money be directed to advancing the Action Plan be ratified.

## 11. EXTERNAL FUNDING

The Board received a report summarising Neighbourhood Renewal Fund spend following the processing of quarterly claims for the third financial quarter ending in 31 December 2006. It was noted that £155,009.12 was likely to be carried over.

In relation to the £2.1m Cleaner, Safer, Greener project, the LSP Board noted that £2m would be used to improve St George's Parkway with work hopefully being completed by April 2009. £100,000 had been earmarked for other environmental projects and a sub-group had identified £40,000 to renovate Williamson's Lookout in Gorleston. The remaining £60,000 would be used for environmental projects. A further £65,000 had been received and would be used to support community

groups for environmental enhancements on a Borough-wide basis. A Friends of St George's Parkway Group had been created and was involved in the design of the Park. They would also help manage the Park once the project was completed.

The Board received a LEGI progress report and it was reported that £2.165m had been spent in the first year. Members noted that, up to 31 March 2007 there had been 59 start-ups, 700 advice sessions and 73 jobs created. The Education and Police elements would commence shortly and the Spirit of Enterprise Awards would be held on 4 May.

In relation to Neighbourhood Management, the Acting Manger reported that efforts had concentrated on producing an Action Plan and the development of the Neighbourhood Management Centre to deliver a range of facilities. It was noted that the scheme had been re-branded "Come Unity" and the "Blooming Good Ideas" project had been successful in engaging people who would not normally become involved. The Board was informed that the main concern was the anticipated underspend for 2006/07 which was due to the delay in acquiring the Neighbourhood Management Centre. It was reported that the LSP Executive had noted the likely slippage.

**RESOLVED:**

That the likely slippage in relation to the Neighbourhood Management funding be noted.

**12. GREAT YARMOUTH PEOPLE (FORMERLY COMMUNITY EMPOWERMENT NETWORK)**

It was noted that efforts had been concentrated on the Conference and trying to get the website up and running. Another priority was to amalgamate the databases for the voluntary, faith and community sectors to enable everyone to work more closely together. A review was also being undertaken on how GYP worked and its connections with communities and Community Partnerships. Trish Aydin requested that consideration be given to producing an induction process/pack for new community representatives attending LSP meetings.

### **13. UPDATE ON FORA ACTIVITIES**

The Learning Forum had monitored progress on NRF projects and had stressed that they did not want to be associated exclusively with the Children and Young People's Block as lifelong learning was one of its main objectives.

The Environmental Forum had considered the LSP structure and had stressed that they did not want to be absorbed into the Economic Forum but wanted to continue focussing on environmental issues. The Forum was also considering a proposal that Housing move under their remit.

The Social Forum had looked at draft feedback from workshops on the LSP Structure and their future role. A final report would be produced and considered by the Executive.

The Board was informed that the Economic Forum had considered the URC consultation on the preferred options and had concluded that whilst they were generally supportive, there were some individual concerns that needed to be addressed. A special meeting had been held in relation to the highway network and in particular Gapton Hall Roundabout. Members had been asked to write in response to a letter received from the Highways Agency and it was noted that all the responses would be collated and forwarded to the Agency. The Forum had also given its support to the proposal for a large Casino in Great Yarmouth. It was also noted that the Forum had agreed that Chris Hacon (a former Forum member) should remain as the LEGI Board Chairman for a few months until most of the funding had been committed.

### **14. DATE OF NEXT MEETING**

It was agreed that the next meeting would take place on Monday, 25 June 2007 at 3.30pm.

### **15. CLOSURE OF MEETING**

The meeting ended at 5.55pm.

## LSP BOARD

Meeting 25 June 2007

### **Performance against 2020 Targets and Objectives Sustainable Community Strategy Update**

#### **Background**

At the LSP Board meeting on 2 April, in the course of discussing the need and obligation to prepare a Sustainable Community Strategy (SCS) for Great Yarmouth, the Board asked for a summary of how we have done against our most recent community strategy.

This review has been started by David Stannard and, it is proposed, will form a baseline or position statement for our new SCS. As concluded and agreed at the 13 March meeting of Norfolk LSPs, our SCS will take the form of a revised, refreshed and supplemented 2020 Vision rather than a completely new strategy.

#### **Performance against 2020 Targets and Objectives**

A draft summary of achievements against the latest 2020 Vision is appended to this paper.

#### **Sustainable Community Strategy Preparation**

The following are the specified outputs and content of the project to prepare our SCS:

- Analysis of the achievements versus targets and milestones in '2020 Vision-The Revised Path to the Future' to report to the June 2007 LSP Board
- Revise, update and add to '2020 Vision-The Revised Path to the Future' so that it becomes the sustainable community strategy (SCS) for Great Yarmouth
- The strategy will comply with the White Paper 'Strong and Prosperous Communities' and the guidance arising out of the 2005 LSP consultation/evaluation.
- The White Paper requirements are far broader in scope than the original 20/20 vision, particularly with respect to spatial planning and development issues which will be incorporated into the SCS
- Final draft to be available by December 2007
- The LSP Executive and Board will be regularly informed of the progress of the strategy

- The strategy will consult with Local Strategic Partnership partners, including Great Yarmouth People and community partnerships. The strategy will also engage with the Government's consultation process that will start in Autumn 2007 for implementation in Spring 2008. This is to meet the requirements of the White Paper calling for the local authority to provide a statement in their SCS defining an integrated consultation process to be adopted through the Local Development Framework (LDF), Local Area Agreement (LAA) and other relevant initiatives such as the 1<sup>st</sup> East Area Action Plan (AAP). Legislation to transfer and broaden this requirement beyond the confines of the LDF is pending
- The strategy will be consistent with Norfolk Ambition, the county community strategy
- The strategy will be consistent with the content and approach agreed at a meeting of Norfolk local authorities in March and the resultant 'shared approach for Norfolk'
- The SCS will be consistent with regional strategies.
- The strategy will take into account Great Yarmouth-Waveney sub-regional issues and will be consistent with the Waveney Sustainable Communities Strategy
- The strategy will be mindful of recent major policy and infrastructure developments that are currently impacting on Great Yarmouth

In this last respect preliminary work has been undertaken to review '2020 Vision-The Revised Path to the Future' with a view to identifying those aspirations which have either been achieved, or will become less relevant as other major aspirations are realised. These include:

- A Caister-Bradwell Light Railway
- Electrification of the Norwich-Great Yarmouth railway line
- An electrified railway link to the port
- A multi-modal freight facility
- The former art college to be converted to a cultural hub
- All gateway approaches by road, rail and river to be landscaped

These proposed long term interventions are firmly linked to the general aspiration for large-scale port and townscape enhancements for economic prosperity, something that the development of Eastport and the future work of 1<sup>st</sup> East will undoubtedly achieve. It is proposed that the specific interventions referred to above should be downgraded or deleted, with the caveat that they may now be realised in some other way, but still pursuant to the defined economic development aims. Allied to these aims it is proposed that the Third River Crossing, and other measures to alleviate traffic congestion, should be

given greater emphasis in the SCS following the transport priorities already identified by the Economic forum in late 2006.

In a similar vein the original 20/20 vision calls for an active building programme to replace the town's older building housing stock with new homes. With modern thinking that has moved on from the concepts of 'slum clearance' and in the face of considerable success through the work of SRB, THI and Sharp programmes it is proposed that greater emphasis in the SCS should now be given to conversion rather than replacement of existing property and housing stock.

With respect to education and training the work of the Education Action Zone and the development of the LEGI bid has identified, and quantified, a number of issues across the board that were not understood at the time of the 2020 Revision, and these should now be addressed in the SCS.

Members may note that the LSP Executive considered these proposals at their meeting on June 15<sup>th</sup> where it was noted that any Sustainable Communities Strategy should be closely aligned with the emergent Community Cohesion Strategy and the development work being undertaken by the Norfolk Learning Partnership.

**Will the Board:**

- 1. Note the specification and timetable for the preparation of Great Yarmouth's Sustainable Community Strategy**
- 2. Note the draft appendix on progress against the targets and objectives in the Revised 2020 Vision**
- 3. Comment on the proposals to amend or delete some of the projects defined in the Revised 2020 Vision.**