

G R E A T Y A R M O U T H



LOCAL STRATEGIC PARTNERSHIP

Working with the Community

A G E N D A

for the

GREAT YARMOUTH LOCAL STRATEGIC PARTNERSHIP BOARD

7 July 2008

at 3.30pm in the

**Norfolk Room, King's Centre, Queen Anne's
Road, Southtown, Great Yarmouth, NR31 0LE**

**LARGER PRINT COPY AVAILABLE
PLEASE TELEPHONE: 01493 846325**

MEETING OF THE GREAT YARMOUTH LSP BOARD

**Date: Wednesday, 7 July 2008
Time: 3.30 pm
Venue: Norfolk Room, King's Centre, Queen Anne's
Road, Southtown, Great Yarmouth, NR31 0LE**

A G E N D A

DECLARATIONS OF INTEREST

Members should declare interests in any items on the agenda when a decision on it could affect the financial position of himself, a relative or friend. Having declared an interest, the Member should not take part in the discussion of, or voting on, the item if the interest is significant. A "significant" interest is one which a member of the public would consider to be so significant as to prejudice the individual's consideration of the public interest.

1. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2. MINUTES

To confirm the minutes of the last meeting held on 6 April 2008 (pages 1-7).

3. MATTERS ARISING

To consider any matters arising from the above minutes.

PRESENTATION

4. COMPREHENSIVE AREA ASSESSMENT UPDATE

Sue Jewkes, the Comprehensive Area Assessment Lead (Norfolk) will give a presentation on the above.

ITEMS FOR DISCUSSION/DECISION

5. PERFORMANCE AGAINST ECONOMIC TARGETS

A statistical review of the previous economic indicators (page 8).

6. WORKLESSNESS – GREAT YARMOUTH DATA BY BENEFIT AND BY LOWER SUPER OUTPUT AREA

To consider the attached data (pages 9-12).

7. MEMBERSHIP OF THE BOARD

To consider the proposal to increase the number of Borough Council representatives on the Board by including one member of the opposition party.

8. GREAT YARMOUTH SUSTAINABLE COMMUNITY STRATEGY

To consider the attached report (pages 13-17).

9. NORFOLK LOCAL AREA AGREEMENT, TARGETS AND PERFORMANCE MANAGEMENT

To consider the attached report (pages 18-39).

10. GREAT YARMOUTH PEOPLE/COMMUNITY PARTNERSHIPS

To consider any items from the above.

11. EMPLOYMENT AND SKILLS UPDATE

(a) Action Plan

To note the latest draft action plan (pages 40-45).

(b) Working Neighbourhood Fund

(1) Needs Analysis

A presentation recently given by Holden McAllister relating to their research on the above will be given.

(2) Delivery Framework

To consider the attached report (pages 46-48).

(3) Transitional Funding of Projects

The LSP Officer will report further at the meeting.

12. SECOND HOMES COUNCIL TAX – “OUT THERE” FESTIVAL AND RURAL TRANSPORT

The LSP Officer's report is attached (pages 49-55).

13. DRAFT LSP TERMS OF REFERENCE

To consider the LSP Officer's report (page 56).

ITEMS FOR INFORMATION

14. LOCAL GOVERNMENT RE-ORGANISATION

To receive an update on the above.

15. EXTERNAL FUNDING

To receive an update in relation to Cleaner, Safer, Greener, enterpriseGY (pages 57-58) and Neighbourhood Management funding.

16. UPDATE ON FORA ACTIVITIES

The Fora Chairmen/Facilitators will give an update on their activities since the last Board meeting.

17. DATE OF NEXT MEETING

To note that the next meeting will take place on Monday, 6 October 2008 at 3.30 pm.

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LOCAL STRATEGIC PARTNERSHIP BOARD

6 April 2008 – 3.30 pm

PRESENT:

Representing Great Yarmouth Borough Council:
Councillor Barry Coleman (in the Chair)

Representing Great Yarmouth People:
Adrian Barnes, Brian McDonnell and Michael Hewitt

Representing Norfolk County Council:
Chris Mowle

Representing JobCentre Plus:
David Baldry

Representing Great Yarmouth and Waveney PCT:
Bernard Williamson

Representing Norfolk Constabulary:
Carol Congreve

Representing Norfolk Police Authority:
John Holmes

Representing the Economic Forum:
Mike Gouldby

Paul Cheeseman and Trish Aydin (GYP Officers), Eve Dewsnap (Norfolk County Council), Tim Winters (Great Yarmouth and Waveney PCT) and Rob Gregory (Comeunity/Neighbourhood Management Board) attended by invitation.

Richard Packham, Peter Wright, Simon Mutton, Mark Smith and Sarah Davis (Great Yarmouth Borough Council Officials), Tim Leonard (LSP Officer) and David Stannard (LSP Consultant) also attended.

1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Caroline Williams (Norfolk Chamber of Commerce), Tony Dadoun (GO-East), Mike Jackson (Norfolk County Council), Jim West (Social Forum), P Warner and D Glason (Great Yarmouth Borough Council).

2. MINUTES

The minutes of the meeting held on 7 January 2008 were confirmed.

3. MATTERS ARISING

It was noted that there were no matters arising from the above minutes.

4. HEALTH IN GREAT YARMOUTH – PERFORMANCE AGAINST TARGETS AND DELIVERY DEVELOPMENTS

The Board received a presentation from Dr Tim Winters regarding health and well-being in Great Yarmouth. Reference was made to the Health and Well-being Improvement Strategy and it was stressed that this needed to be read in conjunction with the Health Atlas which showed more detail at a local level. The Board's attention was drawn in particular to the proposed actions which included targeted lifestyle interventions and social marketing focusing on mental health, alcohol, diet, smoking, exercise and teen pregnancies.

Bernard Williamson reported that the PCT Board's vision was to become the best performing PCT in the East of England. 60 interventions with 11 key recommendations had been developed and were being targeted and then compared with the top ten in the country in order to try to close the gap in inequality. The suggestion was made that there should be liaison between partners and an example was given that the Borough Council had recently received funding for a children's play project which could help towards overcoming childhood obesity. Clarification was sought as to whether there was any formal mechanism to encourage and develop partnership working and it was agreed that Dr Winters would liaise with Alistair Lipp regarding this matter. It was also suggested that the PCT's work relating to mental health should link in

with the work of the Employment and Skills Sub-Group and also the Pathways to Work Programme.

RESOLVED:

That Dr Winters be thanked for his informative presentation.

5. GREAT YARMOUTH SUSTAINABLE COMMUNITY STRATEGY

The Board received a copy of the latest draft Strategy produced following the results of the community consultation exercise. The LSP Consultant reported that, although the document had been slightly revised since despatch of the agenda, the basic structure had remained the same and he requested the Board to approve that in principle. It was noted that the Strategy had 47 high level goals until 2021 and would, in its final version, include the National Indicator and Local Indicator Set once agreed. Concern was expressed that there was currently no way to measure progress and it was agreed that milestones should be included at a later stage. The need to check that the Strategy met the objectives of the White Paper was also stressed.

RESOLVED:

That the latest draft Strategy be agreed in principle.

6. NORFOLK LOCAL AREA AGREEMENT

(a) National Indicator Set

The Board received details of the 35 Indicators from the National Set selected by the Norfolk Local Area Agreement Negotiating Team and approved by the Norfolk County Strategic Partnership Board. It was noted that 17 of the 35 Headline Indicators proposed by this LSP Board had been included within Norfolk's 35.

RESOLVED:

That the 35 National Indicators for Norfolk be noted.

(b) Local Indicators and Targets

The Board noted the Local Indicators selected and were reminded that these were local to Norfolk and not Great Yarmouth. Concern was

expressed that some of the Local Indicators favoured by Great Yarmouth had not been included, such as tourism and climate/flood protection. The Board was reminded, however, that the Indicators chosen would be reviewed periodically and districts could also set other targets not included in the LAA if they wished.

RESOLVED:

That the selected Local Indicators and Targets be noted.

7. GREAT YARMOUTH PEOPLE/COMMUNITY PARTNERSHIPS

The Board received a copy of the Great Yarmouth People Action Plan which would be used to provide support to partners to help deliver the targets discussed earlier. Members also received a report on the recent Great Yarmouth People/LSP Event which included very positive feedback and examples of how well the event had engaged communities.

8. WORKING NEIGHBOURHOOD FUND UPDATE

The Board received the LSP Officer's report giving details of the £7.1m allocated over three years from April 2008. He stressed the need to identify outcomes and outputs in order to demonstrate wise spending and value for money. The Employment and Skills Working Group was currently looking at how the funding could be used in conjunction with existing funding streams, bearing in mind that the three themes of WNF were worklessness, skills and enterprise. The LSP Officer explained that transitional funding was available and therefore it was proposed to continue some employment related NRF projects for a further six months at a cost of £270,000. The results of research and the needs analysis would hopefully be available in June and the results would be used to commission projects for investing the funding from July.

9. LSP/GYP JOINT EVENT – 15 MARCH 2008

The Board received a report on the above successful event which attracted over 1,000 people.

10. SECOND HOMES COUNCIL TAX

The Board received the LSP Officer's report and the proposal to fund two Environmental Rangers for a further year and a request for guidance on how the balance of the 2008/9 income should be used. It was noted that some of the costs for the Environmental Rangers had been mainstreamed by the Borough Council and funding of £50,000 was required to fund one Environmental Ranger, one Environmental Ranger Support Assistant, equipment, training, overtime, maintenance and running costs of vehicles and the servicing and maintenance of the covert CCTV equipment. Reference was made to the Rural Transport Project funded from the 2007/08 Second Homes Council Tax and Trish Aydin reported that once the outcomes had been identified it would be possible to ascertain if the money had made a real difference in the community and whether additional funding would increase the outcomes. The Board confirmed that one criterion for allocating the funding was that the money should be spent in rural areas. The point was made that the Board needed to know the exact amount of money available before it could allocate the remaining funding.

RESOLVED:

- (i) That the latest status of the Second Homes Council Tax projects be noted.
- (ii) That approval be given to the allocation of £50,000 to part fund the cost of the Environmental Rangers team in 2008/09, to be funded by income for the period April 2008 to March 2009.
- (iii) That proposals for utilising the remaining funding be considered by the LSP Executive with recommendations being put forward to the next Board meeting.

11. EMPLOYMENT AND SKILLS ACTION PLAN UPDATE

The Board received the latest draft action plan together with the results of the recent research relating to incapacity benefit. David Baldry reported that the Pathways to Work Programme was already showing evidence that people had moved from incapacity benefit into work since December 2006. The Jobcentre was also piloting a cash incentive for people moving into work in Norfolk. Reference was made to the research on incapacity benefit claimants and it was agreed that the 70

people who had stated they wanted to get back into work and had left their contact details should be pursued. The Economic Development Officer reported briefly on the Opportunities Week which had been held in March and had included events for 14 to 19 year olds and adults.

12. NEIGHBOURHOOD RENEWAL FUND

The LSP Officer reported that the scheme would finish on 31 March 2008 and that some of the underspend had been allocated to several capital projects. It was agreed that he would produce a final report to the next Board meeting.

13. EXTERNAL FUNDING

The Board received the updates relating to the Enterprise GY and Neighbourhood Management Schemes. It was noted that the Enterprise GY hub building would be officially opened in May and the Neighbourhood Management Board wanted to ensure there was strategic alignment with Neighbourhood Management and other projects in the Borough. Members were informed that the last Cleaner, Safer, Greener Board had met last week and projects had now been completed or were near to the end. Judging of St George's Park for Green Flag Status would take place on 29 May 2008.

RESOLVED:

That the position be noted in relation the Cleaner, Safer, Greener, Neighbourhood Management and Enterprise GY funding and that a further fuller report on Enterprise GY be made to the next meeting.

14. UPDATE ON FORA ACTIVITIES

The LSP Officer reported that the Learning Forum had considered lifelong learning and the Local Area Agreement Indicators. The Social Forum now had a new Chairman, Jim West, and had received a flood management presentation from the Emergency Planning Officer. The Economic Development Officer expressed his concern that the recent Economic Forum had been inqurate particularly bearing in mind that KISS Marketing had given a detailed presentation on Enterprise GY and a discussion had been held on the Local Area Agreement. The

Environmental Forum had discussed Performance Indicators and the Sustainable Community Strategy, together with receiving an update on the Cleaner, Safer, Greener Project. The Bio-Diesel Scheme was progressing well and it was noted that all LSP Members would be invited to the Regional Climate Change Strategy Event in May.

15. DATE OF NEXT MEETING

It was agreed that the next meeting would take place on 7 July 2008.

16. POST OFFICE CLOSURES

Reference was made to the proposal to close several post offices within the Borough. The point was made that if letters were written to object to the proposals, these needed to be backed up with evidence why the post offices should not be closed.

RESOLVED:

That the LSP Officer write to the post office expressing this Board's concerns regarding the proposal to close post offices within the Borough.

17. ADRIAN BARNES

The Chairman thanked Adrian for all his input and hard work over the last few years following his resignation as the Chairman of Great Yarmouth People and consequently his retirement from the LSP Board. Members noted that Adrian had now been employed as the Borough Council's Play Development Worker following the receipt of Big Lottery Funding. It was reported that Mike Hewitt was the new Chairman of Great Yarmouth People and would replace Adrian on the Board.

18. CLOSURE OF MEETING

The meeting ended at 6.05 pm.

GY LSP Performance Targets

Since the last targets and indicators were set/obtained, there have been changes in the methodology to the following indicators:

Working age employment rate (%): This used to be measured by the Labour Force Survey but it now measured using the Annual Population Survey.

Average Total Income (£ per annum): Changes have been made to the methodology since 2006 therefore there will be some variation. Total Income has been measured using the full-time median annual wage using the Annual Survey of Hours & Earnings.

Due to the changes, it is difficult to tell whether the resident analysis or the workplace analysis has been used. Also, I have made the assumption that full time wages were used.

VAT Stock per 10,000 population: The figures found on the BERR website (<http://stats.berr.gov.uk/ed/vat/>) do not match those that have been on previous GYLSP performance management documents. I am unable to find the rates via the ONS and NOMIS websites.

Indicators

Indicators	2005/06	2006/07
Employment Rate	70.0	69.9
Average Total Income (£ per annum) - Resident	19, 546 (2006)	19,719 (2007)
Average Total Income (£ per annum) - Workplace	22,451 (2006)	24,177 (2007)
VAT Stock per 10,000 population	316 (2005) 318 (2006)	318 (2006) 318 (2007)

Data for 2007/08

Employment Rate – information is available up until Oct 2006 – Sept 2007. Data for April 2007/March 2008 will be released in November 2008.

Average Total Income – Figures for 2008 will be released in November 2008

VAT Stock – Last data was published in November 2007, so I assume the next set will be published in November 2008

AGENDA ITEM

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Great Yarmouth benefit claimants - working age clients for small areas ONS Crown Copyright Reserved [from Nomis on 19 June 2008] (JSA/IB/Lone Parents on IS/others on income related benefits- Working age population mid 2005 est.) LSOAs with claim rates at and above 25% are shown in red November 2006									
LSOA Code	Ward	Working Age Population	job seekers	incapacity benefits	lone parents	other income related benefits	Total	Claim rate	
E01026581	Bradwell North	1,176	25	35	5	5	70	5.95%	
E01026582	Bradwell North	936	15	45	5	5	70	7.48%	
E01026583	Bradwell North	833	20	55	15	5	95	11.40%	
E01026584	Bradwell North	751	15	35	5	0	55	7.32%	
E01026585	Bradwell South and Hopton	701	10	65	15	5	95	13.55%	
E01026586	Bradwell South and Hopton	541	15	45	10	5	75	13.86%	
E01026587	Bradwell South and Hopton	991	15	40	5	5	65	6.56%	
E01026588	Bradwell South and Hopton	1,459	25	85	15	5	130	8.91%	
E01026589	Caister North	935	35	75	10	10	130	13.90%	
E01026590	Caister North	830	25	70	10	0	105	12.65%	
E01026591	Caister North	971	40	80	10	10	140	14.42%	
E01026592	Caister South	792	45	80	15	5	145	18.31%	
E01026593	Caister South	690	10	40	0	5	55	7.97%	
E01026594	Caister South	821	25	45	10	5	85	10.35%	
E01026595	Central and Northgate	911	80	110	40	15	245	26.89%	
E01026596	Central and Northgate	851	45	95	20	5	165	19.39%	
E01026597	Central and Northgate	1,077	140	225	50	20	435	40.39%	
E01026598	Central and Northgate	1,205	115	135	35	20	305	25.31%	
E01026599	Central and Northgate	879	60	80	25	10	175	19.91%	
E01026600	Claydon	872	45	75	30	10	160	18.35%	
E01026601	Claydon	881	40	60	20	0	120	13.62%	
E01026602	Claydon	853	30	70	20	5	125	14.65%	
E01026603	Claydon	909	65	175	60	10	310	34.10%	
E01026604	Claydon	842	55	160	50	5	270	32.07%	
E01026605	East Flegg	824	20	50	10	5	85	10.32%	
E01026606	East Flegg	949	25	85	10	5	125	13.17%	
E01026607	East Flegg	1,017	55	85	15	15	170	16.72%	
E01026608	Fleggburgh	800	10	35	5	5	55	6.88%	
E01026609	Fleggburgh	705	10	45	15	0	70	9.93%	
E01026610	Gorleston	894	35	50	15	10	110	12.30%	
E01026611	Gorleston	693	20	55	5	5	85	12.27%	
E01026612	Gorleston	976	20	55	5	5	85	8.71%	
E01026613	Lothingland	797	20	30	0	0	50	6.27%	
E01026614	Lothingland	1,028	40	95	5	10	150	14.59%	
E01026615	Lothingland	906	20	50	5	5	80	8.83%	
E01026616	Lothingland	829	20	40	10	5	75	9.05%	

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E01026617	Magdalen	804	30	65	15	5	115	14.30%
E01026618	Magdalen	766	30	75	30	5	140	18.28%
E01026619	Magdalen	762	35	115	30	10	190	24.93%
E01026620	Magdalen	711	50	105	20	10	185	26.02%
E01026621	Magdalen	827	60	80	25	5	170	20.56%
E01026622	Nelson	867	90	140	60	10	300	34.60%
E01026623	Nelson	1,046	115	180	35	15	345	32.98%
E01026624	Nelson	1,085	150	185	65	20	420	38.71%
E01026625	Nelson	891	150	220	75	20	465	52.19%
E01026626	Nelson	982	170	180	60	20	430	43.79%
E01026627	Ormesby	781	25	45	0	5	75	9.60%
E01026628	Ormesby	882	20	60	10	5	95	10.77%
E01026629	Ormesby	890	20	60	10	0	90	10.11%
E01026630	St Andrews	969	40	85	40	5	170	17.54%
E01026631	St Andrews	1,072	40	85	30	10	165	15.39%
E01026632	St Andrews	837	45	75	15	15	150	17.92%
E01026633	Southtown and Cobholm	1,028	55	80	20	10	165	16.05%
E01026634	Southtown and Cobholm	888	60	70	25	10	165	18.58%
E01026635	Southtown and Cobholm	1,021	100	170	70	15	355	34.77%
E01026636	West Flegg	920	5	50	10	5	70	7.61%
E01026637	West Flegg	1,009	20	65	5	10	100	9.91%
E01026638	West Flegg	853	15	60	10	5	90	10.55%
E01026639	Yarmouth North	973	50	70	15	5	140	14.39%
E01026640	Yarmouth North	745	25	55	15	5	100	13.42%
E01026641	Yarmouth North	801	60	120	50	10	240	29.96%
Total		54,535	2,750	5,150	1,320	475	9,695	17.78%

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Key to colour coding for ward type:

- Village, Hamlet and Isolated Dwellings-sparse
- Village, Hamlet and Isolated Dwellings-less sparse
- Town and fringe-sparse
- Town and fringe-less sparse
- Urban > 10k-less sparse

Great Yarmouth benefit claimants - working age clients for small areas										
ONS Crown Copyright Reserved [from Nomis on 19 June 2008] (JSA/IB/Lone Parents on IS/others on income related benefits- Working age population mid 2005 est.) LSOAs with claim rates at and above 25% are shown in red										
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E01026638	West Flegg	853	25	45	15	5	90	10.55%
E01026639	Yarmouth North	973	30	70	10	5	115	11.82%
E01026640	Yarmouth North	745	15	55	15	5	90	12.08%
E01026641	Yarmouth North	801	45	125	40	15	225	28.09%
Total		54,535	2,315	5,160	1,240	495	9,210	16.89%

12

Key to colour coding for ward type:
 Village, Hamlet and Isolated Dwellings-spars
 Village, Hamlet and Isolated Dwellings-less sparse
 Town and fringe-spars
 Town and fringe-less sparse
 Urban > 10k-less sparse

Report to the Board of the Great Yarmouth Local Strategic Partnership

7 July 2008

Arrangements for finalising the Great Yarmouth Sustainable Community Strategy

1. Introduction

1.1 Earlier this year the Borough Council employed a consultant (David Stannard) on behalf of the Local Strategic Partnership (LSP) to carry out the detailed work involved in refreshing the Sustainable Community Strategy (SCS). This process included:

- Reviewing progress to date on the delivery of the 2020 Vision.
- Assessing the impact of any policy changes and national developments that had taken place since the production of the previous iteration of the community strategy
- Assembling information about the changing needs of local people and issues facing the area
- Consultation with a wide range of stakeholders and the local community on the objectives to be pursued in the SCS.

1.2 The product of this intensive work was submitted to the Council in May having been discussed and broadly agreed by both the LSP Board and Executive and the various fora and sub groups.

1.3 While recognising the diligence with which David had carried out his brief, it has become apparent that some work still remained to be carried out to ensure:

- compliance with government guidance on sustainable community strategies,
- to meet the requirements of the new Comprehensive Area Assessment to be introduced in 2009 and
- to make it a practical document that would inform the actions of all those agencies involved in the LSP.

1.4 The work needed to finalise the SCS has been carried out by Pam Fox, Interim LGR Adviser to the Council, who has extensive experience of working with LSPs and developing sustainable community strategies.

1.5 This report provides information on the nature of the revision that Pam Fox has been making the draft SCS and puts forward proposals for a process for

making the SCS "fit for purpose". It also outlines associated work that is being carried out in parallel with the finalisation of the SCS.

2. Reshaping the SCS

2.1 The work that has been carried out by Pam Fox has sought to build David Stannard's excellent work, rather than to start anew. To make the document more "user friendly" information contained in David's draft has been précised and detailed information assigned to "technical appendices". Other changes include:

- Providing additional information on issues where their appeared to be gaps in the draft document (e.g. in relation to housing, social cohesion, young people, etc.).
- Making clear the relationship between the SCS and other relevant plans and strategies, especially the Norfolk Local Area Agreement and the Local Development Framework (which itself may require some further revision following this work).
- Shifting the emphasis of the document to give more attention to "people" issues since it was felt that the content of the document was somewhat skewed towards the physical shaping of Greater Yarmouth as a place. A number of recent external reports have suggested that, to date, comparatively little attention has been given to "people" issues and that a more balanced approach is needed to ensure that local people benefit from the regeneration and economic development of the Borough.
- Representing the aims and objectives set out in the strategy so they clearly reflect feedback from the local community received during the consultation process and the weight of evidence on the needs of local people. In particular, the results of the recent research carried out by Holden McAllister, which presents a very stark picture of increasing inequalities and "generational poverty" are now explicitly built into the document.
- Adding sections previously missing from the draft document. Of particular note is the addition of a Delivery Plan setting out the detailed actions to be carried out to ensure that the aims and objectives set out in the strategy are implemented. The Delivery Plan includes:
 - Specific actions/projects/programmes
 - Timescales, targets and milestones

- Lead and other responsibilities
- Relevant LAA, national and local indicators

2.2 Once these changes have been made, the document will be structured as follows:

Foreword by the Chair of the LSP

Section One: Introduction: What the strategy is and how it relates to other plans and documents.

Section Two: Overview of Great Yarmouth and the issues and challenges it faces.

Section Three: The LSP's long term vision for the future of Great Yarmouth and the outcomes it is seeking to achieve.

Section Four: A review of what has been achieved to date (set out in tabular form).

Section Five: The Sustainable Community Strategy for the next three years (consisting of five key aims and related objectives).

Section Six: A delivery framework mapping the arrangements for delivering the SCS and a detailed Delivery Plan.

2.3 Framed in this way, the SCS should not only be compliant with relevant guidance but be at the "cutting edge" of SCSs.

3. A suggested process for finalising the SCS

3.1 The work outlined above will obviously take a few weeks to complete. It is suggested that the process that should be followed is:

- Incorporating additional information: early July
- Circulation for comment: Late July
- Relevant amendments: August
- Presentation to joint meeting of the LSP Board and the Executive: Early September (a special meeting to be arranged if agreed).
- Final amendments: Mid September
- Endorsed by Great Yarmouth Borough Council September/October 2008
- Submission to Government Office

4. Related work

4.1 The changed emphasis of the SCS will call for some adjustments to be made in the way that the LSP operates. Alongside her work on the SCS Pam Fox has therefore also been carrying out a stocktake of the LSP to identify any relevant changes. The term "stocktake" has been used advisedly to signify that it is not an in depth review of the LSP that is being undertaken since such a review was carried out relatively recently. The aim has been to identify any key changes that are needed to increase the effectiveness of the LSP, to improve its focus on delivery and to equip it to play a leadership role in the event of any changes to local government arrangements in Norfolk resulting from the work of the Boundary Committee (to be announced on the same day that this report is to be considered by the Board).

4.2 Pam's work has taken the form of interviews with a range of people (20 interviews) involved in various aspects of the LSP. It is proposed that the results of her work will be presented to the joint meeting of the Board and the Executive suggested above.

4.3 In addition, Pam Fox has been working with relevant stakeholders to:

- Develop proposals on how neighbourhood management arrangements, which have proved so successful in the central areas of Great Yarmouth, can be rolled out across the Borough and embedded as an integral part of the operation of the LSP. Again it is proposed that these proposals should be brought forward to the suggested joint meeting of the Board and the Executive.
- Develop a Resources Strategy aimed at matching funding to the SCS. This may take some time to achieve, but the aim is to start the process now of identifying how the initiatives, projects and programmes identified in the SCS will be funded from either external funding streams, pooled budgets or by redirecting/aligning resources within relevant agencies. It is proposed that the Resources Strategy should be managed by a cross-agency Resources Group as a sub-group of the Executive.

5. Recommendations

5.1 The Board is asked to consider and discuss the content of this report including:

- The ways in which it is proposed to reshape and strengthen the SCS and the process to be followed to do so.

- The related work that is being carried out to identify possible improvements to the way in which the LSP operates to increase its focus on delivery and to equip it to play a leading role in any changes to local government arrangements in Norfolk.
- The related work on developing proposals for rolling out neighbourhood management across the Borough and making this an integral part of the operation of the LSP.
- The related work of the development of a Resources Strategy and setting up of a Resources Group allied to the Executive.

Jane Ratcliffe
Chair of LSP Executive
July 2008